

**STATEMENT OF THE SECTION 151 OFFICER UNDER THE REQUIREMENTS OF  
SECTION 25 OF THE LOCAL GOVERNMENT ACT 2003**

**ROBUSTNESS OF BUDGET ESTIMATES AND ADEQUACY OF RESERVES 2023/2024**

**1. INTRODUCTION**

The Local Government Act 2003 Section 25 includes a specific duty on the Chief Finance Officer (Section 151 Officer) to make a report to the authority when it is considering its annual budget and council tax levels. The report must deal with the robustness of the estimates and the adequacy of the reserves included within the budget. (For the purpose of the Act 'reserves' includes 'general fund balances'.) The Act requires the Council to have regard to the report in making its decisions at the Council's budget and council tax setting meeting in respect of 2023/24.

In making this report I have considered the risks arising from it, outlined below, and the Council's mitigating actions in arriving at my conclusions which, in summary are:

- Supplies and services and staffing budgets are sufficient to maintain services as planned.
- Budgeting assumptions for treasury management activity reflect the impact of increasing interest rates and diversification of investments.
- The 2023/24 budget has provided an opportunity for the Council to reset its baseline position against its corporate priorities. The budget proposals take account of the Council's ambition to make Cheltenham the cyber capital of the UK through initiatives such as the Golden Valley Development and the Minster Exchange.
- It is my opinion that the approach to budgeting for income is prudent although it is imperative that monthly forecasting and analysis of key income streams are monitored throughout the financial year.
- The proposal to increase council tax is required to ensure the viability of this Council in future years without having to make significant cuts to front-line services. The proposed increase in council tax for 2023/24 is within the referendum threshold, which allows shire district councils to increase council tax by the 'greater' of 2.99% or £5 based on a Band D property.
- The medium term financial planning assumptions, including future cuts in government support (aligned behind the government commitment to undertake a fair funding review, business rates baseline reset and an overhaul of the new homes bonus), are prudent. The continued development and revision of the budget strategy for closing the projected budget gap is providing a planned and measured approach to meeting future financial challenges.
- The approach to financing maintenance and ICT replacement is acceptable. Looking ahead, the need to model and prioritise future investment aspirations will become critical if the Council is to meet some of the targets within the Medium Term Financial Strategy (MTFS).
- The level of reserves, including General Balances, is satisfactory.

## 2. ROBUSTNESS OF ESTIMATES

Budget estimates are assessments of spending and income made at a point in time, based on service needs and known expenditure patterns. The statement about the robustness of estimates cannot give a guaranteed assurance about the budget, but gives members reasonable assurances that the budget has been based on the best available information and assumptions.

In order to meet the requirement of assessing the robustness of estimates the Section 151 Officer will consider and rely upon the key processes that have been put in place:

- the issuing of clear guidance to Service Managers on preparing budgets through the annual budget strategy report;
- peer review by finance staff involved in preparing the standstill base-budget, i.e. the existing budget plus contractual inflation;
- the use of in-year budget monitoring to re-align budgets in line with projected changes for 2023/2024;
- a medium term planning process that highlights priority services and risks;
- a review of the corporate risk register;
- a service review by the Cabinet, Executive Leadership Team and Service Managers of detailed budget and proposed savings and their achievability;
- Finance staff providing advice throughout the process on robustness, including vacancy factors, increments, current demand, and income levels; and
- Sign-off from budget-holders to take accountability and ownership of the budgets devolved to them for managing within the financial rules.

Notwithstanding these arrangements that are designed to test the budget throughout its various stages of development, considerable reliance is placed on Service Managers having proper arrangements in place to identify issues, project demand data, to consider value for money and efficiency and record key risks within their operational risk register.

The table below identifies assumptions made during the budget process and comments upon the risks and decisions taken when preparing the budget.

Budget Assumption	Financial Standing and Management
<p>1. The treatment of demand led pressures.</p>	<p>The Council have faced unprecedented financial challenges over the last two years in providing the resources to manage the response to the Covid-19 pandemic followed by rising costs and challenges faced through the cost of living crisis. With inflation at a 40 year high, fuelled by rising energy costs, the Council has had to rely on its general balances to ensure it has a balanced budget in 2022/23.</p> <p>Since the final Covid business grants were paid in March 2022, the Revenues and Benefits team has been instrumental in delivering further government initiatives to combat the current cost of living crisis and economic downturn. From April to September 2022, the service administered the Energy Rebate Scheme, making payments of £150 to over 44,000 eligible households in Cheltenham. This is currently being followed up with the Energy Bills Support Scheme which is due to be launched at the end of February 2023. This is for residents in Cheltenham who do not have a direct relationship with an energy provider. It is estimated that a further 1,600 awards of £400 will be made by 31 May 2023.</p> <p>Government funding has also been provided by way of a Council Tax Support Fund to reduce council tax bills further for those in receipt of council tax support for the 2023/24 financial year. Awards will be made to around 3,000 people in total, with the award paid directly to the person's council tax account.</p> <p>The service is also preparing for the 2023 revaluation for Business Rates which will impact the rateable values of all 2.14 million non-domestic properties in England and Wales. Rateable values are used to calculate business rates bills, and the revaluation often leads to changes in customers' bills and questions about this. The changes to reliefs for the retail, hospitality and leisure sectors will also be implemented in time for the 2023/24 billing exercise. Steps are currently being taken to obtain information from businesses in these sectors so that the correct relief of up to 75% can be awarded, which will support businesses further. There has been a recent drive to encourage businesses to sign up to the "My Revenues and Benefits" customer portal so that they can manage their accounts 24/7 and submit on line forms to the service for processing.</p> <p>Service Managers are expected to manage changes within their budgets by re-prioritising or by taking steps to reduce expenditure where income streams decrease significantly. Where this is not possible it will be necessary to use the working balance or earmarked reserves on the understanding that they may need to be restored in future years.</p> <p>Benefits such as universal credit will be uplifted at the same rate as inflation, measured by CPI in September at 10.1%. The benefit cap will also be increased in line with inflation, rising to £22,030 for families outside Greater London. The National Living Wage will rise by 9.7% to £10.42 an hour for individuals aged 23 and over.</p> <p>In 2023/24 an additional Cost of Living Payment of £900 will be provided to households on means-tested benefits, £300 to pensioner households, and £150 to individuals on disability benefits.</p> <p>The impact on rent arrears will be closely monitored and the HRA budget proposals reflect a provision for bad debts of £242,000 in 2023/24.</p>

Budget Assumption	Financial Standing and Management
<p>2. The treatment of inflation and interest rates.</p>	<p>The following assumptions have been made in the preparation of the Medium Term Financial Strategy in respect of inflationary pressures:</p> <ul style="list-style-type: none"> <li>• The pay award for 2023/24 has allowed for a 4% increase with an additional 1% held in contingency. As the rate of inflation is forecast to move back towards the Bank of England’s target of 2%, pay awards are modelled at 3% per annum from 2024/25. Members allowances have been budgeted to reflect the same assumptions as staff.</li> <li>• Employer’s Superannuation contributions – agreed until 2026 through the latest triennial valuation and through agreement to pay the required secondary sum payments to the Local Government Pension Scheme (LGPS) as an up-front payment for the next 3 years future liability. Future uncertainty in the economy / fund performance may increase or decrease pension fund deficits although budgeting assumptions follow actuarial advice. Current modelling and results support the current strategy which has ensured the Council is in a positive cash-flow position, resulting in an improved funding level of 101%.</li> <li>• Contract inflation has been allowed for at the appropriate contractual rate. The Ubico contract sum (by far our largest contract value) now reflects rising costs of fuel, energy and pay.</li> <li>• In line with previous practice, general inflation has not been provided for unless the relevant professional officer has indicated that there are inflationary pressures. Whilst this creates natural efficiency savings it could lead to insufficient budget to maintain service levels. In-year increases will need to be managed.</li> <li>• The Council provides a number of demand led services e.g. green waste collection, car parking, building control charges, etc. The estimates for 2023/24 provide for an inflationary increase where market conditions dictate. Income from council tax and business rates appear to have recovered to pre-pandemic levels despite the cost of living crisis.</li> <li>• As part of the Autumn Budget Statement in November 2022, the Government confirmed that the April 2023 rent increase for social housing would be capped at a maximum of 7% for existing tenants rather than the 11.1% increase that would be permitted under current rent policy (September 2022 CPI +1%). This increase in income is far outweighed by the increase in costs reducing the net operating surplus by £898,000 to £143,800 compared to the 2022/23 budget Current.</li> <li>• The treasury management strategy continues to diversify into pooled funds which will expose the Council to investments within property, bonds and equities. These funds have the advantage of providing wide diversification of investment risk, coupled with the services of professional fund managers in return for a fee. These funds offer enhanced returns over the longer term, but are more volatile in the short-term but will allow the authority to diversify into asset classes other than cash.</li> <li>• The Council adheres to the CIPFA Code of Practice for Treasury Management 2011 and updates its policy and strategy statements annually. The Capital Strategy and Investment Strategy is reviewed annually to ensure security of public money. Our treasury advisors continue to advise the Council and Treasury Management Panel on policy.</li> </ul> <p>Risks around inflation and interest rate variations have been built into my assessment of the budget and subsequently have been built into the base budget in 2023/24. In-year increases will need to be managed but may need to be funded from General Balances as was the case in 2022/23.</p> <p>The recommended minimum HRA revenue reserve to cover contingencies is £1.5m. The three year projections forecast a reserve balance of £1.5m at 31st March 2026.</p>

Budget Assumption	Financial Standing and Management
<p>3. Estimates of the level and timing of capital receipts.</p>	<p>Property services need to ensure our land and property asset portfolio is fit for purpose, secures increased income generation, maximises capital receipts and stimulates growth and investment in the Borough.</p> <p>Surplus assets and assets generating a low yield have been identified for disposal to realise c. £5m in capital receipts whilst also contributing to the stimulation of the local economy. A strategic review of our property portfolio has been undertaken to ensure that the council's assets make the maximum contribution possible to support the MTFS. In addition the revised Asset Management Strategy was considered and approved by Full Council on 21st February 2022.</p> <p>In November 2020, Full Council agreed its Covid-19 recovery budget alongside a revised Minimum Revenue Provision (MRP) policy and a flexible use of capital receipts strategy.</p> <p>The Council's MRP policy has come under some scrutiny but this is not unique to Cheltenham. The Government recently consulted on proposed changes to MRP guidance and legislation as they acknowledge current practices across the sector is supported with differing legal advice on interpretations of the existing Regulations.</p> <p>DLUHC has made a clear indication that any changes to the regulations will not come into force prior to 1st April 2024 and will only apply prospectively which is in line with our current MRP policy and the projections forecast within the MTFS.</p> <p>Housing stock sales through Right to Buy (RTB) are estimated to be at 20 per annum. These receipts will be ring-fenced towards the supply of new housing. The Government has implemented changes to RTB policy in 2021 which supports the reinvestment of these receipts into the supply of additional social housing in Cheltenham. The deadline to use RTB receipts has been extended from three years to five years and these receipts can fund 40% of each new home instead of 30%. The use of RTB receipts continues to be closely monitored by Cheltenham Borough Homes to ensure they are retained for reinvestment in Cheltenham.</p>
<p>4. The treatment of efficiency savings/productivity gains.</p>	<p>67% of the savings proposals for 2023/24 are already in progress and no slippage have been identified at this stage. Two of the proposals, totalling £425k, relate to the re-alignment of budget and resourcing to complement our corporate priorities within the new Corporate Plan. Whilst further work is required to realise these savings in a transparent manner, this should not undermine our ability to keep expenditure within budget in 2023/24 as provision is made for slippage within working balances.</p>

Budget Assumption	Financial Standing and Management
<p>5. Government support.</p>	<p>The following assumptions have been made in the preparation of the Medium Term Financial projections in respect of Government support:</p> <ul style="list-style-type: none"> <li>• The estimates for 2023/24 are based on the final financial settlement notified by the Department for Levelling Up, Homes and Communities (DLUHC) on 7<sup>th</sup> February 2023.</li> <li>• The medium term financial projections assume a full business rates reset under the fair funding review in 2025/26. It also assumes this Council will no longer receive any Revenue Support Grant (RSG) and that New Homes Bonus (NHB) will be phased out in its entirety by 2025/26. The Government are committed to releasing a consultation on a replacement scheme for NHB in the coming months ahead.</li> <li>• The budget requires £0.032m of New Homes Bonus (NHB) to support the revenue budget in 2023/24. The budget also requires £0.932m from other grants; Lower Tier Services Grant of £0.115m and Funding Guarantee Grant of £0.817m. In modelling the MTFS, coupled with a business rates reset, it is assumed that these grants will fall away over the coming years, albeit softened by a 'damping' payment in 2025/26.</li> <li>• The budget for 2023/24 includes assumptions for business rates based on estimates of collection rates, bad debts, appeals, reliefs (mandatory and discretionary) and assumed 40% share under the 50% retention system. The medium term financial projections assume that a full reset will be implemented as part of the fair funding review. As in previous years, an earmarked reserve is maintained to help mitigate the risk of any future fluctuations.</li> </ul> <p>Despite the uncertainty over future government funding, I am comfortable that the Council has been sufficiently prudent in budgeting for reductions in government support, including dealing with the uncertainty of business rates and New Homes Bonus receipts.</p> <p>The Government lifted the HRA borrowing restrictions, abolishing the debt cap and left the level of borrowing to be controlled by the prudential code. This should allow a significant increase in the new build programme subject to the identification of appropriate sites and financial viability.</p>

Budget Assumption	Financial Standing and Management
<p>6. Proposed level of council tax.</p>	<p>When setting the level of council tax, members should always consider the medium term outlook to ensure that a sustainable budget position is maintained</p> <p>Members also need to acknowledge that the Localism Act 2011 contains requirements for local authorities to hold a referendum where council tax is proposed above a specific increase (the greater of up to 3% or £5 in 2023/24).</p> <p>Council tax is the main source of locally-raised income for this authority and has previously been referred to by DLUHC as ‘an important source of funding which is used to meet the difference between the amount a local authority wishes to spend and the amount it receives from other sources such as government grants.</p> <p>When calculating the core grant settlement, the Government assumes that all Shire Districts will increase their Council Tax by the threshold amount for 2023/24. The indicative grant levels for the period 2023/24 and beyond also assumes that all local authorities will increase their Council Tax levels up to the threshold each year.</p> <p>CIPFA has published a financial resilience index and their recommended good practice is that this is referred to within the s25 report for 2023/24.</p> <p>One of the indicators is the council tax requirement as a ratio to net revenue expenditure. This indicator provides a measure of the relative importance of council tax and grants. A low ratio suggests higher dependency on grants which may suggest that a council may experience financial difficulties as grants diminish further. The ratio for this council in 2023/24 is 57.67% and is projected to rise over the duration of the MTFS which equates to this council having a diminishing dependency on grants.</p> <p>There has been an important shift in the Government’s principles, most noticeably, the shift away from freezing council tax to using council tax to generate additional funding. Given the relevance of the indicator outlined above, I support a council tax increase of 2.99% (equivalent to a £6.70 increase on a Band D property) as this will avoid the requirement for a referendum (cost c. £230k) for council tax increases over the government cap.</p>

Budget Assumption	Financial Standing and Management
<p>7. Medium Term Financial Strategy (MTFS) – the strategy for closing the projected funding gap.</p>	<p>Sound financial management requires that the Section 151 Officer and Councillors have full regard to affordability when making recommendations about the local authority's future revenue and capital programme.</p> <p>The 2023/24 budget includes medium term financial projections of the projected funding gap and indicates broadly how the Council may close the projected funding gap over the period 2023/24 to 2026/27. The Medium Term Financial Strategy outlines the strategy for closing the funding gap and includes efficiency savings and income targets rather than necessarily specific worked up projections of cost savings.</p> <p>The Council has traditionally provided 'one off' funding for investment in systems or staff costs i.e. additional short-term resource, redundancy / pension costs funded from savings or earmarked reserves.</p> <p>The Council's approach to modelling and monitoring the MTFS and planning for meeting future funding gaps outlined in the budget strategy demonstrates robust and effective planning for closing the funding gap and is effectively scrutinised.</p> <p>The Council is developing a more commercial approach to service provision with the aim of becoming self-financing and less dependent of Central Government funding. This approach has helped to refocus on delivering a sustainable MTFS. Developing strategies for regeneration and economic growth which will generate revenue for the council to offset the reductions in government funding streams will be a key strand of the development of the MTFS.</p> <p>As the Council moves into the next phase of delivery in its Golden Valley Development (GVD) it is critical that the Council commits adequate resources which are directed towards meeting its corporate priorities. Both the General Fund and the Housing Revenue Account, alongside external partners, have allowed for budget allocations in 2023/24 and beyond to ensure the GVD programme is adequately resourced both via a dedicated program team and through external advisors.</p>
<p>8. The authority's capacity to manage in-year budget pressures.</p>	<p>The authority has proven its ability to manage in-year budget pressures with no recorded overspends in recent years. However, the unprecedented circumstances related to the cost of living crisis, have required a significant drawdown from general balances in 2022/23 to fund budget pressures relating to pay and energy price increases.</p> <p>Improvements to our Devolved Budgetary Control scheme have improved our management of cash limited budgets, with a requirement for each budget-holder to sign and take accountability for their budgets set for the following financial year.</p>
<p>9. The strength of the financial information and reporting arrangements.</p>	<p>The Council has strong internal and external reporting standards. Quarterly management reports are made to the Cabinet. These procedures have allowed firm management of any projected overspends in the past. These reports have been enhanced with detailed financial commentary and clear direction with regards to in-year virements which aids transparency and full scrutiny.</p> <p>In addition, the budget scrutiny working group meet regularly to scrutinise both the in-year budgetary position and the medium term financial strategy.</p>

Budget Assumption	Financial Standing and Management
10. The authority's virement and end of year procedures in relation to budget under/overspends at authority and departmental level.	The Council's virement and carry forward rules are clear. The Council is operating management disciplines to ensure management and policy actions are considered in relation to overspending budgets. Generally virement is considered at a corporate level against corporate priorities, including the contribution towards the optimal level of general fund reserves. The Council's Devolved Budgetary Control scheme gives managers flexibility to manage budget variations within their range of services. Service overspends may be clawed back from future budgets.
11. The adequacy of the authority's insurance arrangements to cover major unforeseen risks.	The Council's insurance arrangements are considered adequate. The Council does self-insure on small claims to mitigate rising insurance premiums which will need to be funded from the base budget.
12. The approach to financing the maintenance programme.	The Council has £599k built into the base revenue budget to fund the annual maintenance budget of the property portfolio. The maintenance schedule of planned commitments has been established for 2023/24 and will be reviewed by the Asset Management Working Group on an annual basis.

Given consideration of the above factors and the detailed scrutiny of the budgets that has been undertaken this year I can give positive assurance on the robustness of the budget estimates. The greatest risk to this assurance is a sustained period of both high inflation and interest rates.

### 3. ADEQUACY OF RESERVES AND BALANCES

The requirement for financial reserves is acknowledged in statute. Sections 32 and 43 of the Local Government Finance Act 1992 require billing authorities in England and Wales to have regard to the level of reserves needed for meeting estimated future expenditure when calculating the budget requirement.

Within the statutory and regulatory framework it is the responsibility of the Section 151 Officer to advise the authority on its level of reserves that should be held and to ensure that there are clear protocols for their establishment and use. Councillors, on the advice of the Section 151 Officer, should make their own judgements on such matters taking into account local circumstances. The adequacy of reserves can only be assessed at a local level and requires a considerable degree of professional judgement. The assessment needs to be made in the context of the authority's MTFS, its wider financial management, and associated risks over the lifetime of the plan. The Secretary of State has reserved powers to set a minimum level of reserves to be held by councils if required.

The CIPFA resilience index also has a number of indicators measuring reserves. The indicators suggest that compared to other district councils, both our earmarked reserves and our unallocated reserves (i.e. general balances) are in the middle quartile. Whilst this is useful information, it needs to be more qualitative, which is around whether reserves are being used in line with policy. There appears to be an assumption within these indicators that having high levels of reserves is a good measure which doesn't necessarily fit well with the equity perspective that Council's

should not be sitting on high levels of reserves as this is being funded by local taxpayers that are not getting any benefit.

Reserves should not be held without a clear purpose. Should it be considered that the level (or proposed levels of reserves) is inadequate then a report must be made to Council outlining how this has arisen and what action should be taken to prevent a reoccurrence in subsequent years.

As part of the annual budget setting process and in reviewing the MTFS, the Council needs to consider the establishment and maintenance of reserves. These can be held for three main purposes:

- a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing – this forms part of general balances;
- a contingency to cushion the impact of unexpected events or emergencies – this also forms part of general balances;
- a means of building up funds (earmarked reserves) to meet known or predicted requirements.

### **GENERAL (WORKING) BALANCES – CALCULATION OF OPTIMUM LEVEL**

There are two approaches for deciding the optimum level of working balance. One approach is to simply apply a percentage range to the Net Budget Requirement, currently assessed as between 5% and 10% or a level between £0.875m and £1.750m. The alternative is a level based upon a risk assessment of the budget. In 2023/24 the Section 151 Officer has used a risk based approach to assess the appropriate level of general balances.

The framework for assessing the risks surrounding the budget needs to consider the following:

- Inflationary pressures.
- Pension Fund changes.
- Planned savings measures.
- Interest rate variations.
- Volume variations on demand-led services such as planning fees, land charges, particularly in light of Covid-19.
- New services/initiatives including waste and recycling.
- The risk of litigation.
- Emergency planning.
- Financial guarantees.
- Grant income.
- Future budget projections.

	Area of Risk	Explanation
1.	Inflationary Pressures	Historically the cost of pay awards has caused major variations to budget estimates. The 2023/24 budget proposals assume a pay rise of 4% will be offered in 2023/24 in line with expectations across the whole Public Sector. The assumptions within the proposed budget also allow for a further contingency of 1% which negates the need to make a

Area of Risk	Explanation
	<p>provision within the working balance to offset this risk.</p> <p>Inflationary risks on other costs are a factor elsewhere. The Ubico contract is driven by fuel and pay increases and a provision of 1% on the 2023/24 General Fund contract value (excluding asset charges which are relatively stable) suggests a figure of £95,000 should be kept as a provision within the working balance.</p> <p>Whilst the rising costs of energy have been factored into the base budget in 2023/24, other supplies and services could be subject to an uplift in prices. A further £100,000 is considered prudent to be provided for within the working balance.</p>
2.	<p>Pension Fund Changes</p> <p>The 2022 triennial review has brought a degree of certainty to future pension costs for 2023-2026. These will not impact adversely on the Council in the next 12 months so no specific provision is required at this point.</p>
3.	<p>Planned savings measures</p> <p>The Savings Strategy identifies £4.200m of targets to be delivered across 2023/24 to 2026/27. Slippage can occur and a Red Amber Green (RAG) system for identifying those work streams at risk of slippage are coded within the internal Savings Strategy. Currently the strategy notes £425,000 of work streams considered 'amber' for 2023/24 in terms of delivery and so 50% of these (i.e. £212,500) are accommodated within the working balance.</p>
4.	<p>Interest rate variations</p> <p>After a sustained period of low interest rates, the Bank of England base rate has increased on 8 occasions during the last 12 months with it now standing at 4%. Whilst the majority of the Council's borrowing is fixed, our existing strategy remains to use short-term borrowing to fund elements of our capital programme identified as work in progress.</p> <p>The 2023/24 budget assumes interest rates for short-term borrowing is 4% and whilst many commentators believe that interest rates have peaked there remains some upside risk. A provision of £125,000 is therefore, provided within the working balance.</p>
5.	<p>Volume variations demand led</p> <p>During the economic downturn associated with Covid-19 the Council was extremely vulnerable to drops in key income streams, e.g. planning fees, car parking income, etc. The budget projections reflect a reset in some of these areas to align with changing consumer behaviours and to ensure the Council is less reliant on income from car parking charges. As such a provision amounting to £300,000 to reflect the volatility is recognised in the working balance. A number of earmarked reserves are also held specifically to deal with this volatility.</p> <p>The Council currently budgets £1.160m from total recycling material sales in 2023/24 but this income stream has been subject to significant volatility in the prices we are receiving within the market over the last 3 years.</p> <p>A 15% swing in prices across the board would represent a £174,000 within our revenue budget which is provided for within the working balance.</p>
6.	<p>Risk of litigation contingency</p> <p>The level of risk associated with litigation is considered and a provision of £100,000 is retained within the working balance, which mirrors the budget provision for supplementary approvals. The council holds a separate earmarked reserve for planning appeals which is also available if required.</p>
7.	<p>Emergency planning</p> <p>Whilst the government will step in to assist in the event of a major disaster there are thresholds at which assistance is given. This threshold is 0.2% of the net budget. Financial support is then given at 85% of costs above this level. Provision of £1m would cost this Council £170,000 which is provided for within the working balance; the cash flow impact would need to be handled from invested cash balances.</p>

	Area of Risk	Explanation
8.	Financial guarantees/ contingent liabilities	Run-off of the old Municipal Mutual Insurance claims has begun but no provision is required at this stage.
9.	Grant income	A number of one-off grant streams are anticipated in the 2023/2024 budget but no assumptions have been made for their continuation across future financial years. No risks have been identified around existing grant flows that require specific provision in the working balance.
10.	Business rates retention	As part of the pooling arrangement, the Council could be required to contribute to large scale revaluations such as occurred with Virgin Media via Tewkesbury Borough Council. Provision for such occurrences should therefore be included within the working balance and as such £150,000 is held. The council holds a separate earmarked reserve for Business Rates Retention which is also available if required.
11.	The Cheltenham Trust	A contingency provision of £100,000 is to be held in general balances for any unforeseen instances incurred by the Trust as they go through re-organisation and transformation post Covid-19.

The assumptions above total £1,526,500 suggesting that we strive to maintain a working balance around this figure during 2023/24. The Council should aim to not allow the working balance to fall below this figure. The current working balance is projected to be £1,563,128 at 31<sup>st</sup> March 2024.

### **EARMARKED RESERVES**

In order to assess the adequacy of earmarked reserves when setting the budget, the Section 151 Officer should take account of the strategic, operational and financial risks facing the authority. Accepting that there are still some areas of uncertainty, the level of reserves appears adequate at this point in time and no other changes are currently recommended, although every effort should be made to increase the level of reserves held as a way of future-proofing against further funding reductions.

I have reviewed the revenue reserves and propose the transfers as identified in Appendix 5. I also consider that the financial reserves and working balance as proposed in these papers are adequate to fund spending plans for 2023/2024. However, given the uncertainty surrounding the outcome of the Fair Funding Review and the Business Rates Retention reset proposed in 2025, I recommend that any future underspends or fortuitous windfalls are earmarked for transfer to either general balances or the budget strategy (support) reserve.

### **3. CAPITAL HEALTH**

The CIPFA Resilience Index highlights 2 particular indicators surrounding capital health:

- Interest Payable / Net Revenue Expenditure
- Gross External Debt

These measures only partially cover capital health as they are unable to analyse how these measures are factored in at a local level. Interest payable is more than covered

by income received which have been backed up by prudent business cases when it comes to commercial property investments and regeneration projects. The Council has also approved a prudent Minimum Revenue Provision (MRP) Policy that ensures all debt is serviced and repaid over the life of an asset.

Whilst the gross external debt level may be perceived to be high in value, this indicator alone does not reflect the strength of the Council's Balance Sheet or indeed recognise the benefits of debt such as social value, wellbeing and financial return.

The asset to debt ratio is a measure of a company's financial risk. That is, it measures how much of a company's debts could be paid off by selling its assets in case of liquidation. If it is less than 0.5, the company's ratio is strong, because the company is easily able to service their debts if they have to. If the ratio is large, like over 0.5 or especially over 1, more of the expenses are being paid by borrowed money, which might indicate less stability. With an asset to debt ratio of 0.45, the council's ratio is therefore strong.

#### **4. OVERALL CONCLUSION**

There is a legal requirement under the Local Government Act 1992, section 32 and 43 to set a balanced budget. The budget proposal includes budgets for expenditure and income and uses reserves to fund one off expenditure, fund future expenditure or phase in the impact of increased expenditure per the MTFS without drawing on the General Reserve.

I am, therefore, satisfied that the proposed budget is balanced and meets the legal requirement to set a balanced budget.

My overall view is that the budget is a sound response to continuing challenging financial circumstances, which maintains services, maximises efficiencies and responds to anticipated future financial challenges.

In line with statutory duties, Members are asked to consider the advice provided in this report, based upon my assessment of the robustness of the overall budget and estimates in the medium term financial projections.

**PAUL JONES**

Executive Director Finance, Assets and Regeneration (Section 151 Officer)